



Arguably the most important part of communication, be it via KEY MESSAGE writing or presentation, is identifying the key message. While this may be obvious, it is striking how frequently the key message is not well defined. To make this clear to the participants we start with the activity "Pass the Message" as an effective icebreaker that is filmed and reviewed. Here, loss of information and the major issues of ineffective communications are impressively visualized. Even though we scientists believe that we are capable of communicating effectively, this hands-on experience of the participants shows how fast information can be lost or even falsified.

## WRITING

With this experience in mind, the participants work on their central messages on a peer-to-peer basis. This includes producing an effective title and abstract. As a homework, they will think about an outline which

they again explain to their neighbor who will judge whether the storyline is consistent and without gaps. In addition, we will optimize the flow of text using examples from participants. This includes wording, short sentences, vocabulary and making the text as close to verbal communication as possible.

We will interactively optimize visualization of data of DATA VISUALIZATION participants. This discussion will be initiated by a brief lecture on how much impact the proper presentation of numbers has on our peers: processing of numbers, types of graphs, arrangement of sample order, use of colours, visualization of standard deviation are key in conveying the message hidden in our data: unfortunately, the data does not speak for itself. This will lead into a discussion of examples of sets of data from participants, whose ideal presentation will be discussed in the plenary under our moderation.

## PROJECT MANAGEMENT convince reviewers that they are able to plan

In order to get grant funding, applicants have to

and run the project. This involves key elements of project management: setting SMART goals, identifying strengths, weaknesses, threats and outlining opportunities (SWOT), identifying stakeholders (RACI matrix), planning a timeline (GANTT chart) with workpackages, tasks, interdependencies, milestones and deliverables und ultimately budgeting (forward and backward planning, accounting for staff, consumables, investments and overheads). After theoretical workup, participants will implement their knowledge into real-science interdisciplinary projects they develop.

At the end of the course, the participants will dispose of a personal toolbox that will allow them to communicate efficiently as scientists and write successful grants, skills that are key to success!



## Program "Grant Writing"

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Day 1			
Time	Name	Туре	Aim
9:00	Intro Phone	Sketch	Introduction of training concept and
	Call		background Daniel Mertens
9:20	Hello &	Activity	Interactive survey on expectations of
	Shopping List		participants.
10:00	Fundamentals	Interactive	Introduction of the 4 laws of communication:
	of scientific	Lecture	use a storyline, adapt to the audience, increase
	writing		signal to noise, use effective redundancy
10:30	JoHari	Interaction	Participants develop feedback rules
	Window		
11:00	Break		
11:15	Personal	Activity	Identification of central message as key
	Shields	and review	element, including peer feedback, networking
12:00	Together	Lunch	
	Lunch		
13:30	Pass the	Activity	Identifiying common mistakes, underlining the
	message	and review	key importance of the storyline
14:30	Creativity and	Interactive	Key elements of creating a project:
	Collaboration	Lecture	collaboration, creativity from constraints, win-
			win.
15:00	Break		
15:15	Research	Activity	Participants in pairs develop a project idea that
	collaboration	and review	they present to their peers to receive feedback
16:00	Project	Interactive	Tools required to set up a grant project:
	Management	Lecture	planning deadlines, PISPAR, SMART goals &
			milestones, GANTT charts
16:30	Back to back	Interaction	Wrap up of what participants found most
			relevant during the day
17:00	End day 1		

Day 2			
Time	Name	Туре	Aim
9:00	Work the room	Activity	Reactivation: Participants share what was most relevant to them from day 1
9:20	Writing: fundamentals II	Interactive Lecture	Writing essentials: Breaking the chronological order, identifying the proper subject, keeping together what belongs together, connecting paragraphs
9:40	Title and abstract	Activity	Participants develop a title, an abstract and an outline of a) their project from day 1 and b) their own project. Peer-to-peer feedback, moderation by trainer
12:00	Lunch		
13:30	35	Activity	SWOT analysis, how to react to reviewer comments
14:00	Project plan	Activity	Participants develop a detailed plan of the project they brainstormed on day 1. Presentation and peer-feedback
15:30	Break		
15:45	Challenges	Moderated discussion	Open questions
16:15	Back 2 Back	Activity	Wrap up, participants exchange what they learned today and what they will apply.
17:00	End		